

Evaluation Criteria	Value	Scores
Enabling Strategy	No	0 - Not an enabling strategy
	Yes	3 - This strategy is necessary to enable the implementation of mitigation and/or resiliency projects
GHG Reduction Potential	Low	0 - This strategy has little to no potential in reducing the sector or sub-sector's GHG emissions
	Medium	3 - This strategy has some potential in reducing the sector or sub-sector's GHG emissions
	High	5 - This strategy has significant potential in reducing the sector or sub-sector's GHG emissions
Enhance Community Adaptive Capacity and Resilience	Low	0 - This strategy has little to no contribution to improving community resilience
	Medium	3 - This strategy has some contribution to improving community resilience
	High	5 - This strategy has significant contribution to improving community resilience
Equity Consideration	Low	0 - This strategy has little to no contribution to improving equity
	Medium	3 - This strategy has some contribution to improving equity
	High	5 - This strategy has significant contribution to improving equity
Co-Benefit Potential (increased public access, economic/workforce development, public health improvements, public safety, and improved biodiversity)	Low	0 - This strategy does not have co-benefit potential
	Medium	3 - This strategy will lead to one co-benefit
	High	5 - This strategy will lead to two or more co-benefits
Barriers to Implementation (City staff capacity, political support, available resources and funding including grants)	High	1 - This strategy requires significant town staff's capacity and/or political support
	Medium	3 - This strategy requires some town staff's capacity and/or political support
	Low	5 - This strategy requires little to no town-staff's capacity and/or political support
Cost to Implement (to the town, businesses, and residents)	High	1 - This strategy will require significant cost to implement, either for the town or residents
	Medium	3 - This strategy will require some cost, either for the town or residents
	Low	5 - This strategy will require minimal cost to the town or residents

**Max** = 33 A Strategy that has HIGH GHG Reduction Potential, HIGH Equity, HIGH Co-Benefits, HIGH Resilience Potential, LOW Barriers to Implement, LOW Cost, and IS an Enabling Strategy

**Min** = 2 A Strategy that has LOW GHG Reduction Potential, LOW Equity, LOW Co-Benefits, LOW Resilience Potential, HIGH Barriers to Implement, HIGH Cost, and IS NOT an Enabling Strategy

# Category: Buildings

## Buildings 1 of 2

Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3 No = 0	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
B1	Work with affordable housing developers to ensure proposed developments are implementing high-performance building standards, including transition from gas hook-up and feasibility of incorporating on-site renewable energy technologies (solar, geothermal, etc.).	City/ City Partnership	26	No (0 points)	High (5 points)	Medium (3 points)	High (5 points)	High (5 points)	Low (5 points)	Medium (3 points)	X
B11	Continue providing information and assistance to businesses, landlords, and residents (homeowners and renters) in applying for grants, technical assistance, and utilities incentives to make energy efficiency updates (Mass Save, the Property Assessed Clean Energy (PACE) program, and similar initiatives).	Residents/ Businesses	23	Yes (3 points)	Medium (3 points)	Medium (3 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	
B9	Require new construction and major renovations to conduct energy efficiency, renewable energy feasibility, and flood vulnerability assessment as part of permitting requirements.	City Ordinance	22	Yes (3 points)	Medium (3 points)	High (5 points)	Low (0 points)	Medium (3 points)	Low (5 points)	Medium (3 points)	
B7	Consider adopting the state's specialized opt-in stretch code (to be effective 2023)	City Ordinance	20	Yes (3 points)	High (5 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	High (1 point)	Low (5 points)	
B10	Restrict residential development in flood zones and create guidelines for additional areas prone to flooding or expected to see further flooding in the future.	City Ordinance	19	No (0 points)	Medium (3 points)	High (5 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
B3	Develop an educational program to raise awareness regarding indoor building's health and safety issues (air quality, ventilation, etc.) and build occupant's health and comfort.	Residents/ Businesses	19	No (0 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
B6	Review and revise existing requirements, in addition to exploring incentives, to advance energy efficient, resilient building performance measures. Ensure that these programs do not negatively impact the cost of living for renters.	City Ordinance	18	Yes (3 points)	Medium (3 points)	Medium (3 points)	Low (0 points)	High (5 points)	High (1 point)	Medium (3 points)	

## Buildings 2 of 2

Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3 No = 0	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
B2	Partner with community groups to target information about grants, technical assistance, and utilities incentives to low-income, non-English speakers, and elderly populations.	Residents/ Businesses	17	No (0 points)	Low (0 points)	High (5 points)	High (5 points)	Medium (3 points)	Medium (3 points)	High (1 point)	
B4	Advocate for more funding and/or finance mechanisms for electrification of residential heating & cooling efforts.	State, Federal, or Regional	17	Yes (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	X
B5	Retro-commissioning and energy efficiency improvements that maximize renewable energy use and efficiency in all municipal buildings and facilities.	City/ City Partnership	15	No (0 points)	High (5 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	High (1 point)	
B12	Develop resources for new construction and major renovations, including standards for a high-performance building design (LEED, PH, net zero, etc.) and guidance on incorporating climate resilience measures into both building and construction practices (use of cleaner more efficient electric tools; reuse of building materials and reduction of C&D waste, etc.). Collaborate with state and regional experts to host community webinars and informational sessions on these topics.	Residents/ Businesses	10	No (0 points)	Medium (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	High (1 point)	Medium (3 points)	X
B8	Developing a carbon emissions performance standard for existing buildings to reduce GHG emissions overtime.	City Ordinance	10	Yes (3 points)	High (5 points)	Low (0 points)	Low (0 points)	Low (0 points)	High (1 point)	High (1 point)	

# Category: Infrastructure

## Infrastructure 1 of 1

Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
I1	Consider a municipal facility or property that can be utilized as a demonstration site for feasibility of nature-based solutions (such as installation of green roofs, pervious surface conversion, etc.).	City/ City Partnership	19	Yes (3 points)	Low (0 points)	Medium (3 points)	Low (0 points)	High (5 points)	Medium (3 points)	Low (5 points)	
I5	Provide educational materials for coastal businesses and property owners on resilient site management to minimize the impact of flooding.	Residents/ Businesses	18	Yes (3 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	
I3	Advocate for improvements of the existing grid infrastructure, and better understanding of its vulnerability and capacity in responding to climate change impacts.	State, Federal, or Regional	17	Yes (3 points)	Low (0 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
I6	Develop outreach materials and best practices, and encourage incorporation of green infrastructure (permeable pavement, green roofs and walls, bioswales, tree planting, etc.) in new development or major renovation projects.	Residents/ Businesses	17	Yes (3 points)	Low (0 points)	High (5 points)	Low (0 points)	Medium (3 points)	High (1 point)	Low (5 points)	X
I7	Pursue projects that will improve water quality, reliability of water supply, and management.	City/ City Partnership	14	No (0 points)	Low (0 points)	High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	High (1 point)	
I4	Develop measures and guidelines to enhance resilience of infrastructure in floodplains and/or near the water (such as seawalls, floodproofing, wet floodproofing, elevation, relocation, etc.).	City/ City Partnership	13	Yes (3 points)	Low (0 points)	High (5 points)	Low (0 points)	Medium (3 points)	High (1 point)	High (1 point)	
I2	Continue to assess and upgrade stormwater discharge system and drainage capacity.	City/ City Partnership	10	No (0 points)	Low (0 points)	High (5 points)	Low (0 points)	Medium (3 points)	High (1 point)	High (1 point)	

# Category: Energy

## Energy 1 of 3

Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
E2	Conduct a community-wide energy resiliency assessment.	City/ City Partnership	22	Yes (3 points)	Medium (3 points)	High (5 points)	High (5 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	X
E6	Update local policies, codes, and zoning to increase the feasibility of solar installations and streamline the permitting and inspection processes. For example: Include language that define net zero technologies; Add a provision to exclude solar energy systems, heat pumps, and eco roofs from building height requirements.	City Ordinance	22	Yes (3 points)	High (5 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
E3	Conduct a feasibility assessment to install solar on municipal facilities and properties (rooftops, parking lots, etc.) as well as brownfields. In particular consider feasibility of installing rooftop solar on schools for resilience and demonstration purposes.	City/ City Partnership	20	Yes (3 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	X
E10	Provide information and assist businesses in applying for grants, technical assistance, and utilities incentives to invest in renewables. Partner with local businesses and institutions to install solar PVs on their properties, particularly key community spaces like the YMCA and Blackburn Industrial Park.	Residents/ Businesses	20	Yes (3 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
E1	Ensure designated shelters and facilities used for emergency are retrofitted and equipped with energy-efficient and renewable back-up power.	City/ City Partnership	20	No (0 points)	High (5 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	High (1 point)	X
E9	Provide information to residents (homeowners, landlords, condo associations, and renters) in applying for grants, technical assistance, and utilities incentives to invest in renewables.	Residents/ Businesses	19	Yes (3 points)	Low (0 points)	Medium (3 points)	High (5 points)	Low (0 points)	Medium (3 points)	Low (5 points)	X
E18	Make municipal climate data and communications more accessible to the community.	City/ City Partnership	18	No (0 points)	Low (0 points)	Medium (3 points)	High (5 points)	Low (0 points)	Low (5 points)	Low (5 points)	

## Energy 2 of 3

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E19	Encourage local tech schools/institutions to offer curriculum on energy efficiency/ building retrofit techniques, clean energy technologies, high-performance building measures through vocational training program at the high school.Potential partnership include National Grid's Grid for Good program.	State, Federal, or Regional	17	Yes (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	X
E4	Conduct a grid feasibility assessment of increasing renewable energy sources for municipal and community's energy demand. Evaluate equity of access to local renewable energy sources.	City/ City Partnership	17	Yes (3 points)	Low (0 points)	High (5 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	
E7	Promote 100% clean energy opt-ins under Gloucester's municipal aggregation program.	Residents/ Businesses	16	Yes (3 points)	Medium (3 points)	Low (0 points)	Low (0 points)	Low (0 points)	Low (5 points)	Low (5 points)	
E8	Develop educational materials on components of high-performance building standards for renters and homebuyers to reference in their home search.	Residents/ Businesses	16	Yes (3 points)	Low (0 points)	Low (0 points)	High (5 points)	Low (0 points)	Medium (3 points)	Low (5 points)	X
E5	Conduct a feasibility assessment to pilot microgrid or energy storage projects at municipal critical facilities, local institutions (such as hospital), business centers/districts, housing developments, etc.	City/ City Partnership	15	Yes (3 points)	Low (0 points)	High (5 points)	High (5 points)	Low (0 points)	High (1 point)	High (1 point)	X
E15	Conduct education outreach to support increasing share of renewable energy portfolio in the Community Aggregation program. Consider potential costs and cost stabilization on residents.	Residents/ Businesses	14	Yes (3 points)	Medium (3 points)	Low (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Low (5 points)	
E12	Advocate for state and federal policies and incentives to support renewables and needed retrofit efforts, particularly for low-income households, with the long-term goal of transitioning to clean energy.	State, Federal, or Regional	13	No (0 points)	Low (0 points)	Low (0 points)	High (5 points)	Low (0 points)	Medium (3 points)	Low (5 points)	X
E17	Explore options for adding new City-sponsored renewable energy.	City/ City Partnership	13	Yes (3 points)	Medium (3 points)	High (5 points)	Low (0 points)	Low (0 points)	High (1 point)	High (1 point)	
E16	Identify potential City partnerships to create a Community Solar program.	City/ City Partnership	12	Yes (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Low (0 points)	High (1 point)	Low (5 points)	

### Energy 3 of 3

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E11	Continue participating in state and regional discussions to align strategies to achieve statewide GHG reduction and net zero energy goals.	State, Federal, or Regional	11	No (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Low (5 points)	
E13	Collaborate with neighboring communities in the region to advocate for increased renewable energy sources on the grid.	State, Federal, or Regional	8	No (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Low (5 points)	

# Category: Natural Resources

Nat Resources 1 of 2

Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
NR8	Increase the city's street tree coverage, especially in areas where communities are most vulnerable to the urban heat island effect, and review options for active forest management to prepare for climate change impacts.	City/ City Partnership	22	No (0 points)	Medium (3 points)	Medium (3 points)	High (5 points)	High (5 points)	Medium (3 points)	Medium (3 points)	
NR10	Assess climate vulnerabilities and potential impacts to existing natural resources in the city. Identify strategies to preserve, protect, and restore the city's natural systems and waterways.	City/ City Partnership	21	No (0 points)	Low (0 points)	High (5 points)	Medium (3 points)	High (5 points)	Medium (3 points)	Low (5 points)	
NR2	Regularly review and update Gloucester's climate vulnerabilities and the potential impacts to existing natural resources in the city, as more climate data become available.	City/ City Partnership	21	No (0 points)	Medium (3 points)	High (5 points)	Medium (3 points)	Low (0 points)	Low (5 points)	Low (5 points)	
NR6	Develop additional tree planting requirements (or set up a tree planting fund) for any new development project. Promote the use of native species.	City Ordinance	20	Yes (3 points)	Medium (3 points)	Medium (3 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	X
NR5	Provide community wide education on sustainable landscaping practices, including reducing or eliminating the use of synthetic fertilizers, rain barrels, flood protection, etc.	Residents/ Businesses	19	Yes (3 points)	Low (0 points)	High (5 points)	Low (0 points)	High (5 points)	High (1 point)	Low (5 points)	X
NR7	Encourage the incorporation of green infrastructure (permeable pavement, green roofs and walls, bioswales, tree planting, etc.) in new development or major renovation projects.	City Ordinance	19	Yes (3 points)	Low (0 points)	Medium (3 points)	Low (0 points)	High (5 points)	Medium (3 points)	Low (5 points)	X
NR1	Implement the City's Open Space and Recreation Plan which identifies and advocates for the protection of important flood resilience, sequestration, and recreational resources.	City/ City Partnership	18	No (0 points)	Medium (3 points)	High (5 points)	Medium (3 points)	High (5 points)	High (1 point)	High (1 point)	X
NR3	Conduct assessment of flood storage capacity and explore nature-based solutions in preparing for more frequent and intense extreme weather events.	City/ City Partnership	16	No (0 points)	Low (0 points)	High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	X

## Nat Resources 2 of 2

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NR9	Promote the use of rain barrels to homes and businesses.	Residents/ Businesses	16	No (0 points)	Low (0 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Low (5 points)	Low (5 points)	
NR4	Ensure the use of native plant species in city owned spaces including neighborhood streets, roundabouts, courtyards, and parks.	City/ City Partnership	16	No (0 points)	Low (0 points)	Medium (3 points)	Low (0 points)	High (5 points)	Low (5 points)	Medium (3 points)	
NR11	Preserve salt marshes, clear the phragmites out of Good Harbor Marsh, and clear the culvert that feeds the pond.	City/ City Partnership	14	No (0 points)	Low (0 points)	High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	High (1 point)	

# Category: Waste

## Waste 1 of 1

Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
SW3	Promote recycling education in public spaces and buildings to inform the community on what is recyclable. Create comprehensive signage for public areas as well as for residential use.	City/ City Partnership	19	Yes (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	High (5 points)	Medium (3 points)	Low (5 points)	
SW4	Advocate for an "Extended Producer Responsibility" policy to ensure that producers/product manufacturers are also responsible for minimizing waste in their products and packaging processes.	State, Federal, or Regional	19	Yes (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	Low (5 points)	X
SW5	Evaluate food waste composting options at Gloucester Public Schools.	City/ City Partnership	13	No (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	High (5 points)	Medium (3 points)	Low (5 points)	
SW1	Expand access to composting services to all residents or consider a public and/or private partnership to promote composting.	City/ City Partnership	13	No (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	High (1 point)	Medium (3 points)	
SW2	Explore initiatives to increase waste diversion and continue supporting MassDEP efforts with implementing its Solid Waste Master Plan. Identify strategies to increase opportunities for waste diversion, recycling, composting, re-use, and recovery in the City's solid waste management.	City/ City Partnership	9	No (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	
SW7	Participate in regional procurement initiatives for waste management.	City/ City Partnership	7	No (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	High (1 point)	Medium (3 points)	
SW6	Explore opportunities for small-scale implementation of converting inevitable food waste to energy.	City/ City Partnership	2	No (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	High (1 point)	High (1 point)	

# Category: Mobility

## Mobility 1 of 2

Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
M5	Advocate for electrification of regional public and private transit systems (ex: CATA busses, trolleys, water shuttles).	State, Federal, or Regional	23	Yes (3 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
M8	Advocate for community transit upgrades including supporting regional transit needs, route expansions, bus stop upgrades, and bus rapid transit.	State, Federal, or Regional	22	Yes (3 points)	Medium (3 points)	Medium (3 points)	High (5 points)	Low (0 points)	Medium (3 points)	Low (5 points)	
M17	Promote neighbor-to-neighbor transit options including carpool options, car shares, and volunteer ride request for those with limited mobility access.	Residents/Businesses	20	Yes (3 points)	Low (0 points)	Medium (3 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	
M16	Work with fishing industry representatives to address challenges and opportunities to transition fishing infrastructure (boats, equipment, etc.) to more energy efficient, low-carbon solutions and also to prepare the industry for climate change impacts (infrastructure resilience, fishermen safety, etc.).	Residents/Businesses	20	Yes (3 points)	Medium (3 points)	High (5 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Medium (3 points)	
M12	Expand implementation of Complete Streets policy. Expand bike and pedestrian network (on and off street).	City/ City Partnership	17		Medium (3 points)	Low (0 points)	Medium (3 points)	High (5 points)	Medium (3 points)	Medium (3 points)	
M4	Ensure that the cost of electricity usage and financing mechanisms are considered to allow for payment of EV charging use now or in the future.	City/ City Partnership	16	Yes (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Low (0 points)	Low (5 points)	Low (5 points)	
M6	Promote adoption of EV charging stations at local businesses, multi-family and rental developments.	Residents/Businesses	15	Yes (3 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	
M14	Require new developments to invest in or include sidewalks & bike paths as part of the projects.	City Ordinance	14		Medium (3 points)	Low (0 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	
M2	Continue transitioning the city's municipal fleet to EVs or ZEVs.	City/ City Partnership	14		Medium (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Low (5 points)	Medium (3 points)	
M13	Develop guides and maps to encourage public use of pedestrian and other alternative modes of transportation (bikes, Segways, scooters, etc.) networks	City/ City Partnership	14	Yes (3 points)	Low (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
M9	Promote the use of existing transit options including CATA-On-Demand for both residents and visitors.	Residents/Businesses	13	Yes (3 points)	Low (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Low (5 points)	Low (5 points)	

## Mobility 2 of 2

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M11	Improve public transit stations/stops with more visual and distinguished signage and sheltered seating areas.	City/ City Partnership	12		Low (0 points)	Medium (3 points)	Medium (3 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	
M15	Evaluate bike-shared program options that would be appropriate for the City and ensure user safety.	City/ City Partnership	11	Yes (3 points)	Low (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Low (5 points)	
M1	Pursue electric buses with School District.	City/ City Partnership	10		Medium (3 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	High (1 point)	
M10	Sponsor a guided ride educational program for CATA buses available to students, seniors, and the broader	Residents/ Businesses	10		Low (0 points)	Low (0 points)	Low (0 points)	Low (0 points)	Low (5 points)	Low (5 points)	
M7	Partner with other regional and local organizations to determine options and	City/ City Partnership	10	Yes (3 points)	Low (0 points)	Low (0 points)	High (5 points)	Low (0 points)	High (1 point)	High (1 point)	
M3	Expand public EV charging stations and prioritize EV charging stations in public parking areas.	City/ City Partnership	9		Medium (3 points)	Low (0 points)	Low (0 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	

# Category: Social Resilience

## Social Resilience 1 of 2

New Strategy ID	Strategy (Updated 4/22)	Realm of Influence	Total Score (Sum points)	Enabling Strategy? Yes = 3	GHG Reduction High = 5 Medium = 3 Low = 0	Community Resilience High = 5 Medium = 3 Low = 0	Improving Equity High = 5 Medium = 3 Low = 0	Co-Benefit Potential High = 5 Medium = 3 Low = 0	Barriers to Implementation High = 1 Medium = 3 Low = 5	Cost to Implement High = 1 Medium = 3 Low = 5	Community's Selection as "Highest Priorities"
SR4	Encourage the creation of community gardens and back-yard gardens (including raised-bed community gardens, hydroponic farms, test kitchens/labs, etc.). Partner with local community groups to develop or share resources addressing food security through local food production.	City/ City Partnership	24	Yes (3 points)	Medium (3 points)	Low (0 points)	High (5 points)	High (5 points)	Low (5 points)	Medium (3 points)	
SR7	Develop an evacuation plan, particularly addressing isolation in neighborhoods during severe events and equip communities so that they have access to essential services, foods, clean water, and other necessities during an extreme event.	City/ City Partnership	24	Yes (3 points)	High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
SR11	Develop a community or neighborhood support systems, and identify available resources, to assist vulnerable populations in the city with home improvements and maintenance activities (such as tree care management, snow removal, emergency responses, etc.).	Residents/ Businesses	24	Yes (3 points)	High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
SR1	Continue partnering with community-based organizations, neighborhood groups, community leaders, to communicate and ensure community awareness of progress and available resources (or resources needed) for all residents to participate in city-wide climate action, particularly prioritized measures to strengthen public health and safety.	Residents/ Businesses	23		High (5 points)	Low (0 points)	High (5 points)	High (5 points)	Medium (3 points)	Low (5 points)	X
SR6	Continue to support and assess the social vulnerability of the populations most vulnerable to climate change impacts.	City/ City Partnership	23		High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	Low (5 points)	Low (5 points)	
SR2	Incorporate potential climate impacts into emergency response planning for community needs such as shelter, food, and healthcare resources.	City/ City Partnership	21		High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	X

## Social Resilience 2 of 2

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SR5	Designate and expand facilities that can serve as public cooling centers for extreme heat events, particularly in identified EJ and climate vulnerable communities.	City/ City Partnership	21		High (5 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
SR12	Ensure that all residents, especially those identified as vulnerable populations, have the ability to grow as well as access to healthy food sources (grocery stores, community gardens, etc.). Consider food delivery services for those with limited mobility, particularly during emergency or extreme weather events.	Residents/ Businesses	19		Medium (3 points)	Low (0 points)	High (5 points)	Medium (3 points)	Medium (3 points)	Low (5 points)	
SR3	Organize neighbors groups, partner with Police and Fire Dep. to ID and check on vulnerable populations, especially seniors and residents with disabilities, during extreme weather events.	City/ City Partnership	16		Low (0 points)	Medium (3 points)	High (5 points)	Low (0 points)	Medium (3 points)	Low (5 points)	X
SR8	Engage youth and young adults in implementing Climate Actions, including through volunteer and paid internship opportunities.	City/ City Partnership	16		Low (0 points)	Medium (3 points)	Medium (3 points)	Low (0 points)	Low (5 points)	Low (5 points)	X
SR9	Create a sustainability coordinator position.	City/ City Partnership	16	Yes (3 points)	Low (0 points)	High (5 points)	Low (0 points)	Low (0 points)	Low (5 points)	Medium (3 points)	
SR10	Ensure climate actions are well communicated to populations in other languages in addition to English.	City/ City Partnership	16		Low (0 points)	High (5 points)	High (5 points)	Low (0 points)	Medium (3 points)	Medium (3 points)	